

HEALTH AND WELLBEING BOARD

8 November 2022

Title:	North East London Integrated Care Strategy Development	
Open Report	For Information	
Wards Affected: ALL	Key Decision: No	
Report Author: Emily Plane, Head of Strategy and System Development, NELFT	Contact Details: e.plane.nhs.net	
Lead Officer: Hilary Ross, Director of Strategic Development		
Summary <p>Considerable progress towards integration has taken place across North East London. Places have been working with their health and wellbeing boards, through preparation of Better Care Fund plans, or the previous non-statutory Integrated Care Systems (prior to the Health and Care Act 2022) to develop strategies and approaches that support more integrated health and care.</p> <p>The Health and Care Act 2022 amends the Local Government and Public Involvement in Health Act 2007, and requires integrated care partnerships (ICPs) to write an integrated care strategy. The Integrated Care Partnership strategy will need to set out how the assessed needs (building on place joint strategic needs assessments) can be met through the exercise of the functions of the integrated care board, partner local authorities or NHS England (NHSE).</p> <p>The development of the integrated care strategy can be used to agree the steps that partners, working closely with local people and communities, will take together to deliver system-level, evidence-based priorities in the short-, medium- and long-term. These priorities should drive a unified focus on the challenges and opportunities to improve health and wellbeing of people and communities throughout the area of the integrated care partnership.</p> <p>This paper provides an update on the approach and proposed content of the development of the North East London Integrated Care System Strategy.</p>		
Recommendations <p>The Health and Wellbeing Board is asked to:</p> <ul style="list-style-type: none">• Consider, discuss and comment on the proposed approach to develop the North East London Integrated Care Strategy• Support identification of your key priorities and challenges locally, particularly based on your local knowledge and insights, to feed into development of the strategy		
Reasons for report <p>Development of the North East London Integrated Care System Strategy is an opportunity for us to articulate the key population health and inequalities challenges that we have across the system, ensuring a strong focus and committeemen going forward to addressing these.</p> <p>This report aligns to the following aims:</p>		

- To improve outcomes in population health and healthcare
- To tackle inequalities in outcomes, experience and access
- To support broader social and economic development

1. Introduction/ Context/ Background/ Purpose of the report

- 1.1 Considerable progress towards integration has taken place across North East London. Places have been working with their health and wellbeing boards and local partners, through preparation of Better Care Fund plans, or the previous non-statutory Integrated Care Systems (prior to the Health and Care Act 2022) to develop strategies and approaches that support more integrated health and care.
- 1.2 The Health and Care Act 2022 amends the Local Government and Public Involvement in Health Act 2007, and requires integrated care partnerships (ICPs) to write an integrated care strategy.
- 1.3 The Integrated Care Partnership strategy will need to set out how the assessed needs (building on place joint strategic needs assessments) can be met through the exercise of the functions of the integrated care board, partner local authorities or NHS England (NHSE). It will build on existing work and momentum to further the transformative change needed to tackle challenges such as reducing disparities in health and social care; improving quality and performance; preventing mental and physical ill health; maximising independence and preventing care needs, by promoting control, choice and flexibility in how people receive care and support.
- 1.4 The integrated care strategy will set the direction of the system across the area of the integrated care board and integrated care partnership, setting out how commissioners in the NHS and local authorities, working with providers and other partners, can deliver more joined-up, preventative, and person-centred care for their whole population, across the course of their life. It presents an opportunity to firmly ground the approaches of our Place based Partnerships to do things differently to before, such as reaching beyond 'traditional' health and social care services to consider the wider determinants of health or joining-up health, social care and wider services.
- 1.5 This paper provides an update on the approach and proposed content of the development of the North East London Integrated Care System Strategy.

2. Proposed approach to develop the North East London Integrated Care Strategy

- 2.1 We are proposing to sign off the interim North East London Integrated Care System Strategy at a full meeting of the integrated care partnership in January 2023.
- 2.2 To achieve this tight deadline, we will work closely with the North East London Place based Partnerships, Health and Wellbeing Boards, Overview and Scrutiny Committees and partners over the next several months to co-develop the content of the strategy, building on the significant engagement work that has already taken place across the system to identify our key priorities (babies, children and young people; mental health; long term conditions; and workforce and employment).
- 2.3 There is a requirement for the strategy to be refreshed annually and we intend for the strategy to support an ongoing process of system development, learning and improvement

as opposed to production of a one-off static document.

- 2.4 **Appendix 1** sets out a proposed timeline for engagement over the next several months with key groups and partners. We are in the process of engaging with key groups within each Place based Partnership to get slots on agendas.

2. Proposed content of the strategy

- 3.1 We are in the process of establishing several workstreams to develop the content of the strategy. There is a workstream on data and analytics which is meeting fortnightly with whole system representation. In addition to producing a Population Health Profile for NEL, we have undertaken rapid reviews of local JSNAs and health and wellbeing strategies. The Healthwatch team has also undertaken an analysis of insights in relation to the four ICS priorities which will inform the workshops.
- 3.2 A series of stakeholder workshops are currently taking place aimed at progressing the four Integrated Care System priorities. Stakeholder events are planned during October and November focusing on our priorities of babies, children and young people; mental health; long term conditions; and workforce and employment. Over 120 people from across the system attended a workshop on our system response to the cost of living increase on 6 October.
- 3.3 **Appendix 1** sets out in more detail the proposed content of the strategy, which we are keen to seek feedback and input from partners on to further shape.

4.Risks and mitigations

- 4.1 Timescales are short ahead of the submission of the first draft of the strategy, however, the Partnership is dedicated to developing the content of the strategy locally with our Places, Health and Wellbeing Boards and partners and are keen for them to shape and own it, ensuring that it reflects our key challenges, and agreed direction of travel. Our intention for this to be an ongoing process, rather than a one off document, should help to mitigate the risk around the short timeframe that we have to develop the initial draft.

5. Impact on Finance and Performance Quality

- 5.1 There are no additional resource implications/revenue or capitals costs arising from this report at this stage.

6. Risks

- 6.1 Timescales are short ahead of the submission of the first draft of the strategy, however, the Partnership is dedicated to developing the content of the strategy locally with our Places, Health and Wellbeing Boards and partners and are keen for them to shape and own it, ensuring that it reflects our key challenges, and agreed direction of travel. Our intention for this to be an ongoing process, rather than a one off document, should help to mitigate the risk around the short timeframe that we have to develop the initial draft.

7. Attachments

- 7.1 **Attachment 1** - North East London Integrated Care Strategy development update